



Patients First in 1,000 different ways.

In our **95th year of service**, the 1,000 employees of Halifax Regional continue to care for our community in countless ways.

A Medical Center for the Community

Dear Friends,

Ninety-five years ago, Roanoke Rapids benefited from having a community hospital.

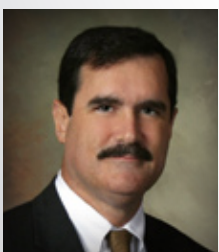
Today, the hospital has grown and changed with the needs of the community.

Despite the unfortunate economic conditions of 2009, Halifax Regional met the need as reflected in the use of the Medical Center. More than 41,000 visits to the Emergency Care Center. More than 7,900 admissions to the Medical Center and more than 44,000 outpatient visits. Truly, Halifax Regional is an essential resource.

As a non-profit organization, we provide significant benefits to the community in return for being exempt from certain taxes. Our community benefits totaled \$10.9 million and the charges for bad debt totaled \$18.6 million.

In addition, we have approximately 1,000 full- and part-time jobs with payroll and benefits of approximately \$50 million. The Medical Center attracts physician practices and other health related businesses to the community. We have a major impact on the local economy.

As you review our achievements and our financial condition, remember that Halifax Regional is your community medical center.



Will Mahone
President & CEO



Johnny Draper
Chair, Board of Directors

Achievements of 2009

- Joint Commission reaccredited Halifax Regional
- Raleigh Cardiology began providing physician services in the Cardiac & Vascular Center
- Three nurses were named to Great 100 Nurses of North Carolina, bringing the number of Halifax Regional nurses on this prestigious list to 11
- Added four new physicians to the medical staff
- Increased benefits to the community
- Began electronic health education messages to the community
- Acquired new technology to improve safety of patients



Board of Directors

Johnny Draper, *Chairman*
Former Mayor of Weldon
Retired Business Leader

Vernon Bryant, *Vice Chairman*
Retired, Judicial District Manager,
Halifax County
Chairman, Roanoke Rapids School Board

Bob Patterson, *Secretary*
Business Technical Manager, KapStone
Kraft Paper Corporation

Tom Lynch, *Treasurer*
President, Lynch's Office Supply and
Lynch's Signs & Graphics

Shiva Rao, MD, *Chief of Staff*
Halifax Regional Medical Center

Jonathan Jack, MD, *Past Chief of Staff*
Halifax Medical Specialists

J. Hugh Bazemore, *Member at Large*
Retired, RBC Centura

Drewery Beale,
Former Mayor of Roanoke Rapids
Former Police Chief, Roanoke Rapids
Retired Business Leader

William Hodge, Retired, Vice President/
General Manager, Patch Rubber Company

Ernest Barner, Broker/Owner,
Barner & Associates, Inc. (Roanoke Rapids)
Broker/Owner, Barner & Associates Real
Estate Co, Inc (Triangle)

Evelyn Dawson, Executive Director &
Co-Owner, BriteSmilz Family & Community
Connections

Fannie P. Greene,
Administrator, Town of Garysburg
Northampton County Commissioner

Will Mahone, President & CEO,
Halifax Regional Medical Center

Rev. John W. Smith,
Retired, Clinical Chaplain II from
Department of Corrections
Pastor, Little Zion Baptist Church
Bethany Baptist Church

Senior Management

Will Mahone, President & CEO

Karen Daniels, Vice President of Nursing

Sherry Jensen, Vice President of Finance

Michael Adcock, Vice President of
Clinical & Support Operations



Halifax Regional Medical Center
250 Smith Church Road
Roanoke Rapids, NC 27870
www.halifaxregional.us



Junie Conner, Radiologic Technologist



Teresa Bennett, Pharmacy Systems Analyst,
Certified Pharmacy Technologist



Sherman Fleming,
Operations Specialist

Our Financial Health

The year 2009 was difficult for all hospitals, as well as nearly every organization in America. Economic conditions affected Halifax Regional in several negative ways, including lower utilization.

For the year, we experienced a loss of \$917,285. This loss reflects initial investments in new services, such as the Cardiac & Vascular Center, and new programs, such as hospitalists, both needed by the community.

The failure of patients to pay their deductibles and co-payments increased bad debt by \$4 million. If this trend continues, it will be a major financial challenge for the Medical Center. Our financial counselors can help many patients who qualify for financial assistance, so we encourage those patients to contact us.

During the year, we reduced expenses by approximately \$4.5 million, but we were unable to cover the losses caused by lower payments by insurers, governments and individuals.

Below is the summary of our income and expenses.

Financial Review Year Ending September 30, 2009

Operating Income	\$104,755,000
Expenses:	
Salaries and Benefits	\$ 50,104,784
Supplies	\$ 14,585,703
Bad Debt	\$ 18,567,667
Depreciation on Equipment and Buildings	\$ 4,305,602
Other	\$ 18,108,529
Total Expenses	\$105,672,285
Total Operating Loss After Expenses	\$ (917,285)

A Record of Success

2009 Utilization

Admissions	7,915
Births	788
Emergency visits	41,970
Outpatient visits	44,035
Surgical cases	4,383



Jimmy Williams, Registered Nurse, Emergency Care Center